The 21st Century Craft of Sustainable Homebuilding:

Culture, Technology & Methods Toward a Better Way to Design & Build

Tedd Benson

Steward Bensonwood Unity Homes

A Tedd Talk



Bensonwood (1972) & Unity Homes (2012)

110 associates: carpenters, woodworkers, timber framers, architects, engineers, building science, designers, project managers, software & IT, sales



Three production facilities: Timberframe, Wall & Floor assemblies, Roof panels, Millwork & Woodworking



Bensonwood











Bensonwood









Unity Homes

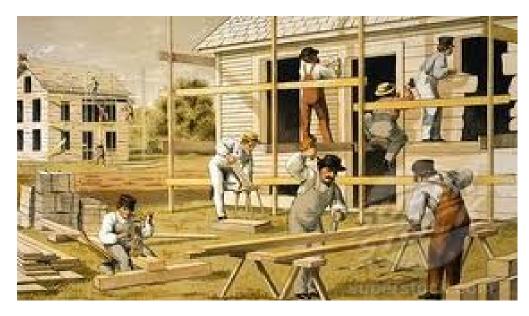














CAMP BUILDINGS Carpenters at work on a domnitory at Walouru in September 1940 1940















For \$20,000





Us



















UTRON













Dissing the U.S. Homebuilding Industry

- **Dis**organized
 - Teamwork nearly non-existent
- **Dis**integrated
 - Siloed, Fragmented
- **Dys**functional
 - Poor communication
 - Adversarial
- **Dis**enfranchised
 - Non-inclusive hierarchy
- **Dis**interested
 - Waning skill level
 - Lack change & improvement
- **Dis**posable
 - Defective work product
 - Low quality fuel hogs



A Challenged Industry

Built-in inefficiency

•Weather-based delays, shutdowns

•Linear Process

•Raw materials to finished product under difficult conditions, with inadequate tools

Skill degradation

•Extreme personnel turnover rates (20%-60%)

•Majority of workers have minimal education

•Lack of education, skills & attitude for new demands

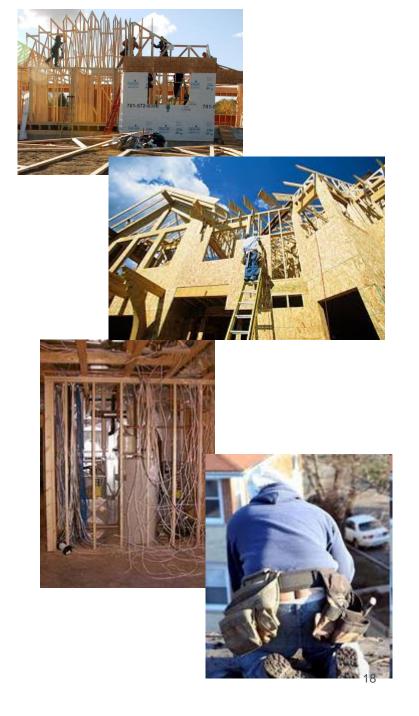
•Minimal or zero requirements

Poor quality

•Most defective products consumers purchase..

•15% - 80% serious defect rate

•Decades long industry culture of accepted compromise









Naomi Oreskes Merchants of Doubt



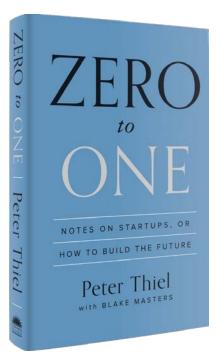
Elizabeth Kolbert The Sixth Extinction



Naomi Klein This Changes Everything







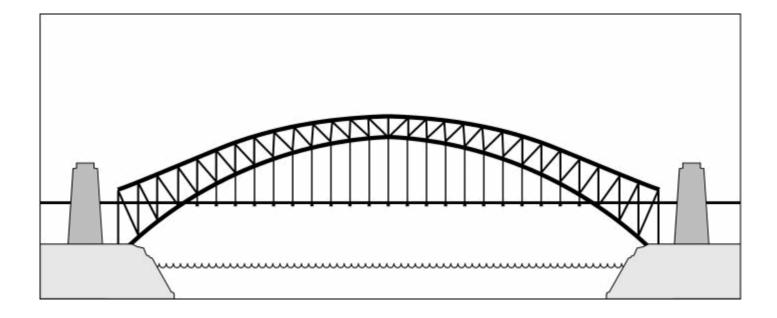
Vertical or Intensive Progress (doing new things)

Technology (0 to 1)

Horizontal or Extensive Progress (copying things that work)

Globalization (1 to n)

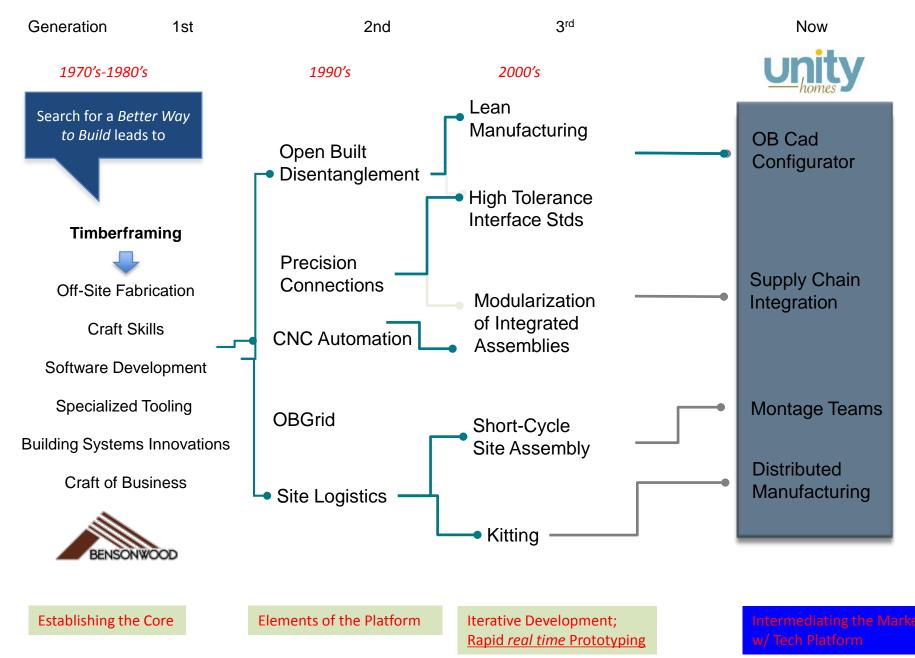
Two Forms of Progress



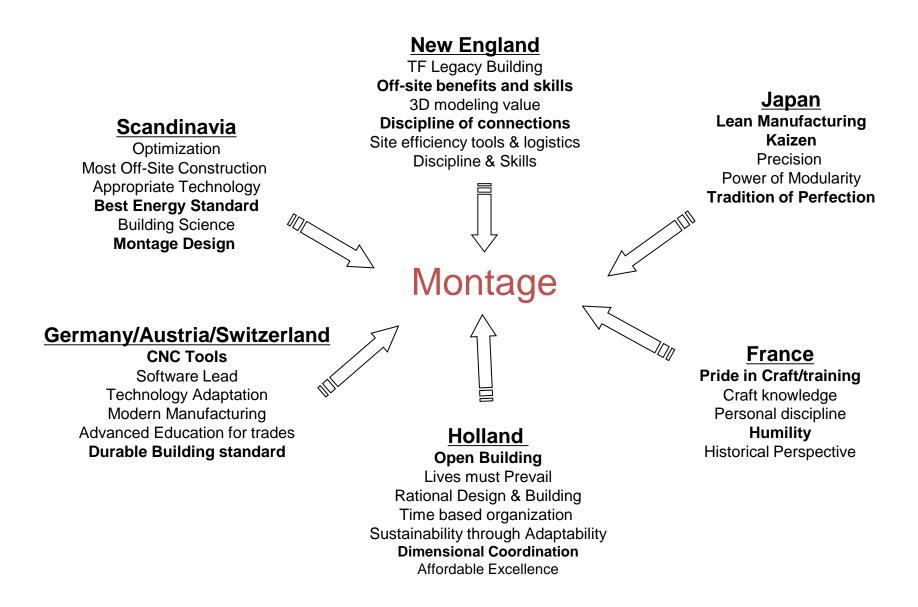
Abutments Arch structure Struts Bridge deck

Principles and Practices for 21st Century Homebuilding

BW2B Family Tree



Learn from Everywhere



Off Site Fabrication and Assembly

Learning from timberframing

- Shop for cutting and shaping; site for assembly
- Precise fits once
- Appropriate tolerances
- The art and discipline of connections
- 3D digital plans for precision and efficiency
- Every day is beautiful for building
- Organizing, bundling, shipping
- Value of a well-executed plan and teamwork
- Working with cranes: rigging, safety













Rediscover the Noble Profession The "Telos" of Homebuilding

- •Good houses can only be built in a culture of discipline, training and pride
- •Higher expectations in skills, efficiency, values, integrity
- •High involvement
 - Experience, craft, knowledge trumps hierarchy



Firmitas

strong, refuge of security, built for the ages

Utilitas

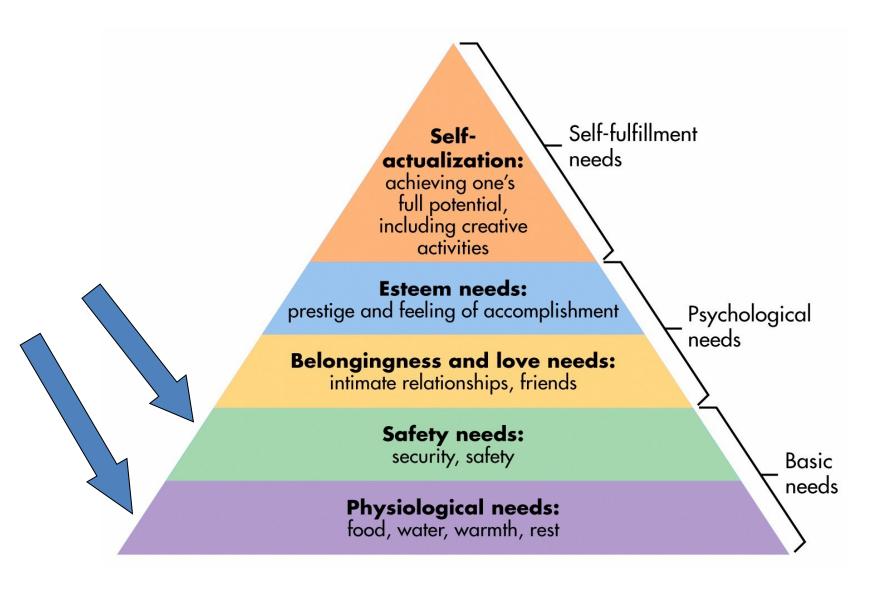
functional, adaptable, personal, healthy

Venustas

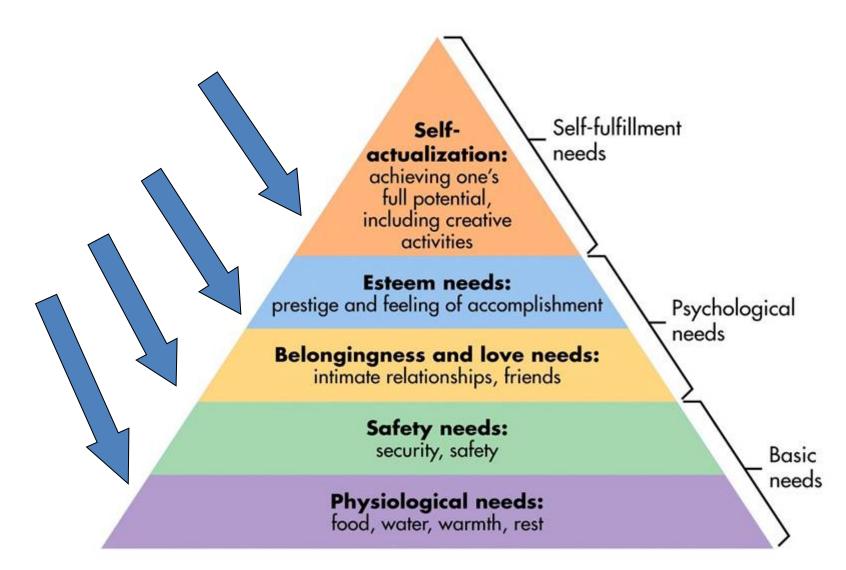
beauty, harmonious proportions, sustainable aesthetic

Parsus

frugal, affordable, high performance, minimal impact



Vitruvian Imperative Aim



Lean Manufacturing Practices

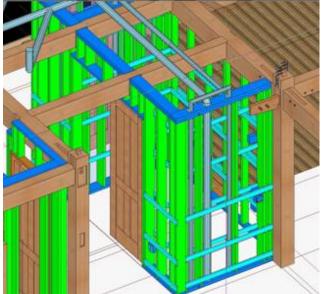
Raising quality Eliminating waste Applying kanbans, kaizens and Value Stream Mapping to get rid of muda, mura and muri*





Build it Twice: Virtual before Actual BIM to BPM





BPM to CNC





Open Building Disentanglement







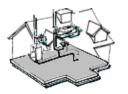
Site

- Geological time
 Placement
- Disturbance



Structure

- 200-500 years •Foundation
- •Framework
- •Engineering



Services

- 1-10 years
- •Plumbing
- HVAC
- Electrical
- Network/audio



Space plan

10-50 yearsInterior PartitionsCabinetsFinishes



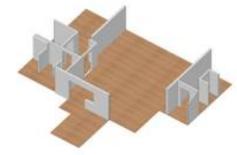
Skin

- 75-150 years •Building Science
- Roof, Walls
- Windows & Doors
- Siding & Trim

Open Built Disentanglement

Skin 50-100 years

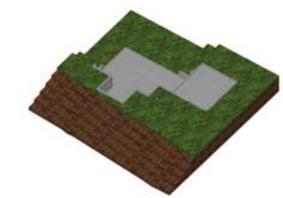




Space plan 10-50 years



Structure 200-400 years



Site Forever Services 1-20 years

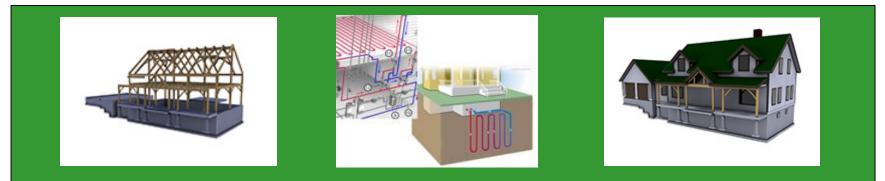


INFILL

Stuff Months-10 years

SHELL

Open Built Disentanglement



Structure, Insulation, Energy Systems, Skin = Shell 250 yrs.



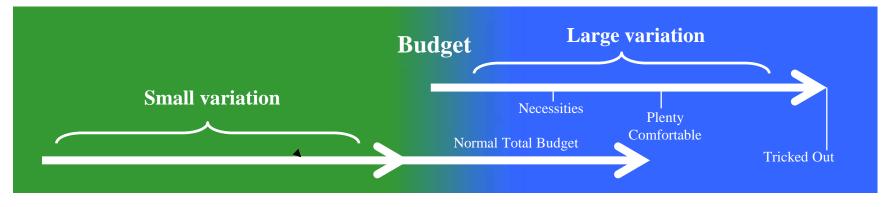
Services, Partitions, Fixtures, Finishes, Amenities = Infill 5-30 yrs

Environmental, Public Needs

Personal Needs & Desires

Shell

Infill







Montage building

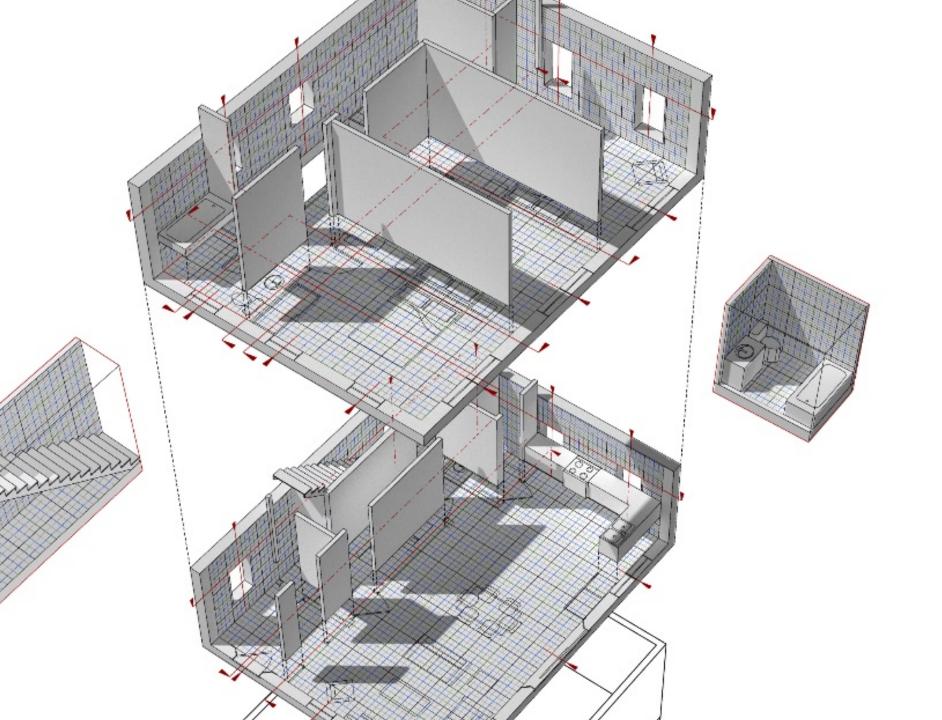
"any combination of disparate elements that forms or is felt to form a unified whole"

A building approach with a plan Only Optimize, Never Compromise



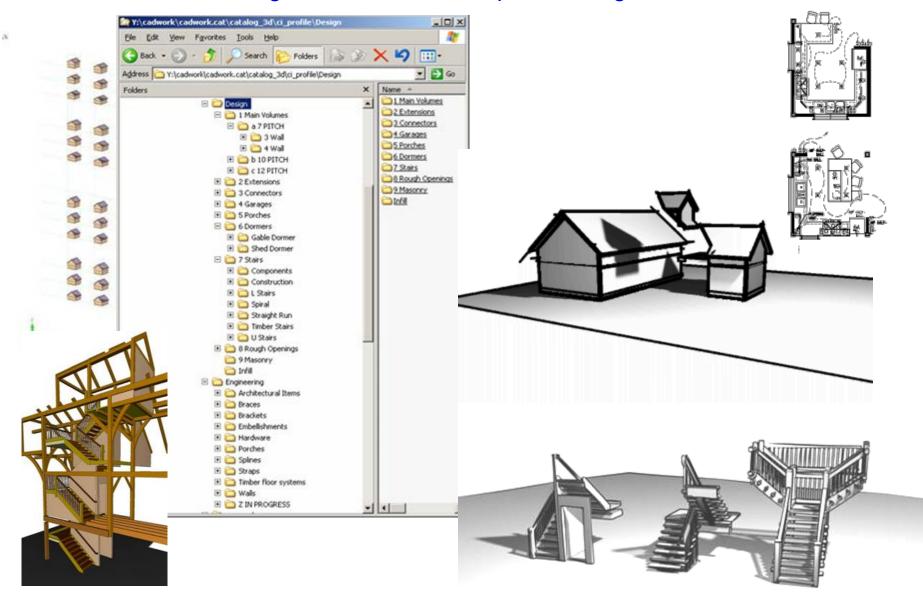






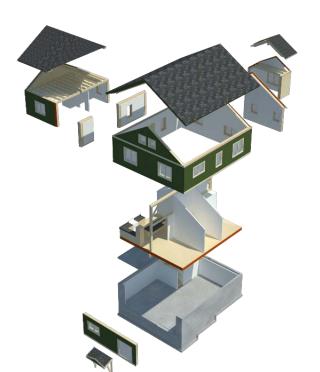
Montage Design

Design Assemblies, "Compose" Designs



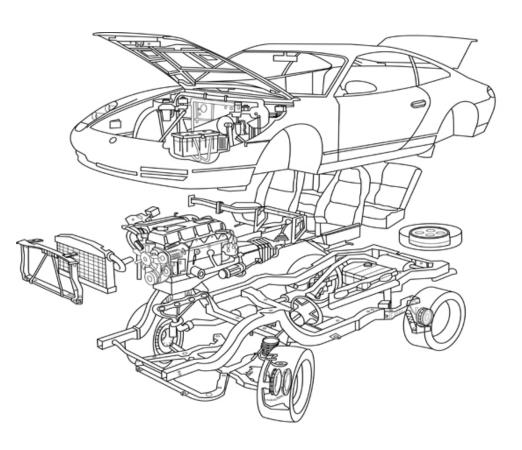


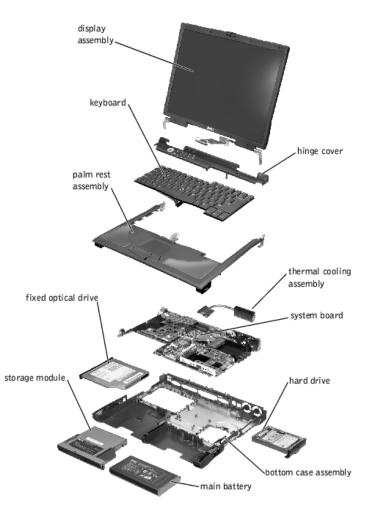


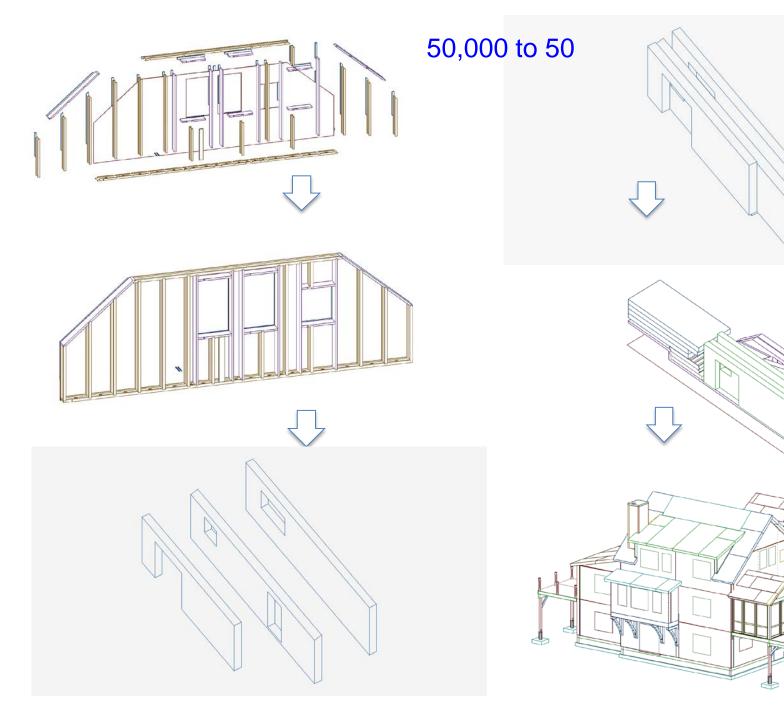








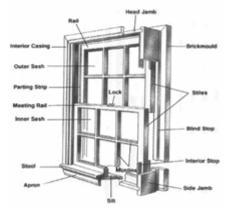








Building Component Fabrication



Anatomy of a Window



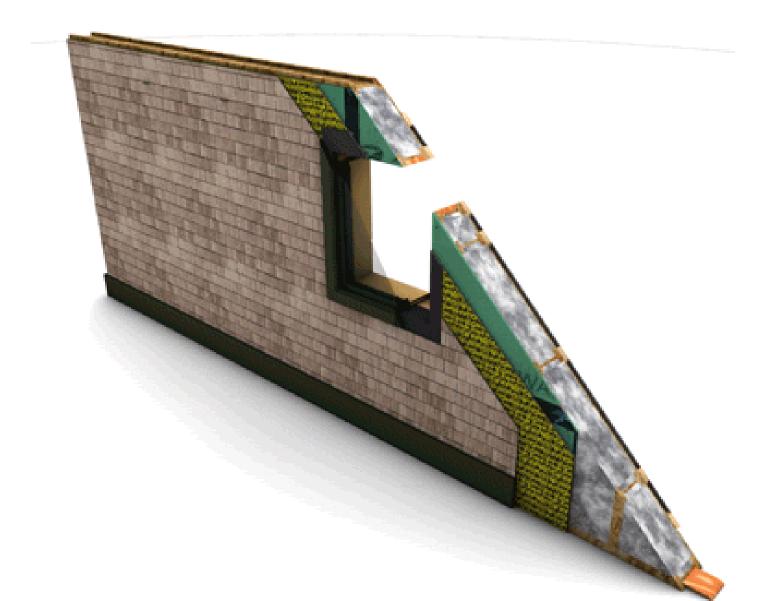








OBPlus Wall System









Site Montage



Bath and Mechanical Room Pods









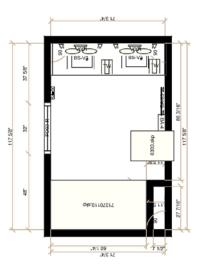
Bathroom Pods Montage



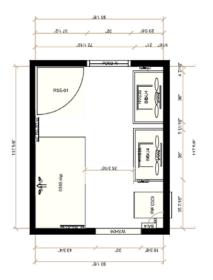




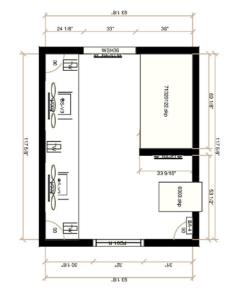




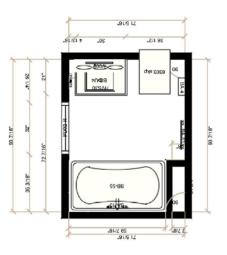






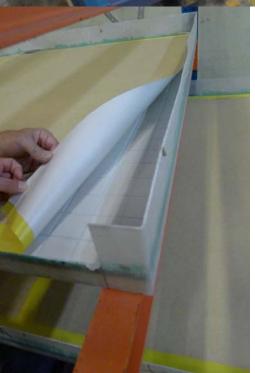






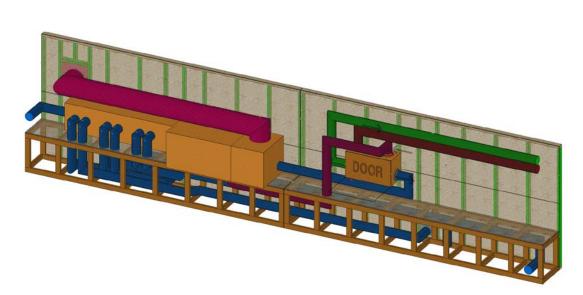








Mechanical Cartridge



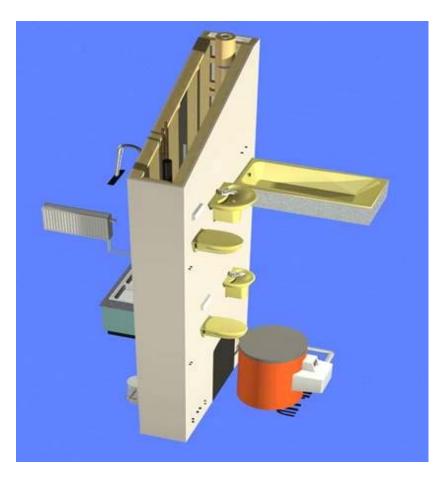




Cartridge Installation



Core-Wall

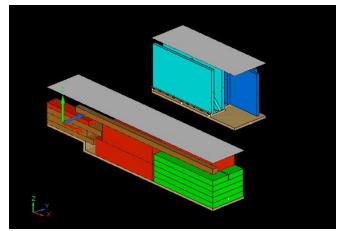




Flat Pack Virtual and Actual Shipping Recycled wrapping







Montage Building

Site for assembly only; avoid cutting and shaping

- Site is the worst place to attempt to control
 - Quality
 - Efficiency
 - Cost
 - Time



Montage Building Recipe:

21st Century Skills, Old World Craft Attitude

- Operating System
 - 3D software automation
 - OBGrid: Montage Design
 - CNC cutting and shaping
 - Open-Built disentanglement
- Lean Manufacturing
 - Constant improvement
 - Custom production
 - Mass Customization
- High skills/craftsmanship
 - Discipline, Pride
 - Service to society
- Building Science
 - High performance
 - Net Zero



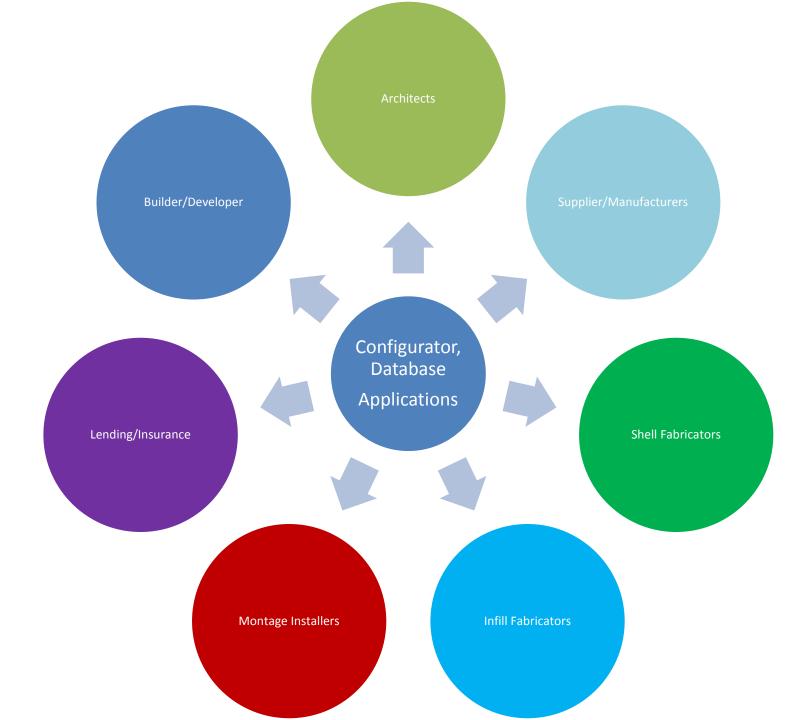


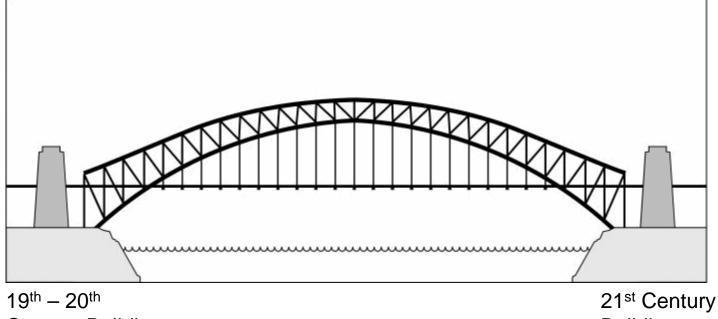
Open-Built[®] Future vision

Back · O · R Construction Address Address Inttp://openbuilt.com/ Welcome to Open-Built Search the Catalog: Catalog Partners Plans Resource Square Windows		<i>built</i> online cata	log:
62 MB		Activate attribute Add Delete	Distributed design tools: Web-based applications to capture client decisions
e Done	Inserts pre-designed Open-Built components. Additional components are available through CADWORK online and Openbuilt.com	Insert OB Object Copy 6 % Move 4 to Joan 8 Unjoin 8 Stretch 7 1 Modify	

Backend data sharing between manufacturers, designers, installers, and customers

File Edit View Favorites Tools Help





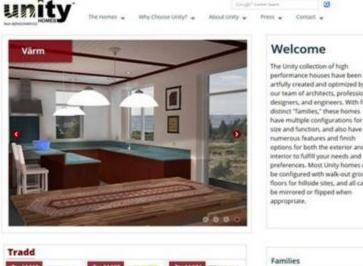
Century Building

Building

Training, Education:Trade Pride **3D Software Automation Open Built Disentanglement OB Grid: Montage Design** Lean, Distributed Manufacturing Industry-Connecting Platform

Unity Homes

unityhomes.com



2450 5q.ft.

2056 Sq. ft.

2056 Sq. ft.

artfully created and optimized by our team of architects, professional designers, and engineers. With four have multiple configurations for size and function, and also have options for both the exterior and interior to fulfill your needs and preferences. Most Unity homes can be configured with walk-out ground floors for hillside sites, and all can

> floor living options, and dramatic timber expression.

Welcome Tradd: Classic, two-story traditional style homes with 2 to 4 bedrooms, offering the most flexibility of styles and space plans, including first



Fossil-fuel free; net zero capable; more accessible, affordable "Neither compromise nor maximize; only optimize."

Unity Platforms Exponential Variation

Get Started

Browse the available plans to see which one is best for you. If it only comes close, don't worry, we can customize it for you.



<u>Tradd</u>: Classic, two-story traditional style homes with 2 to 4 bedrooms, offering the most flexibility of styles and space plans, including first

floor living options, and dramatic timber expression.



Xyla: Single-story, cottage style homes with featuring a spacious living area and efficient floor plans; our lowest cost home offerings.



Värm: Two-story, Swedish inspired homes with 2 to 4 bedrooms, designed for maximum value, living space, and energy efficiency.



Zûm: Modern single-story homes with 2 to 4 bedrooms, natural light-filled living spaces, designed for maximum passive solar benefit.



Our extensive architectural library of building elements allows you and our designers to create a custom plan while controlling the schedule and the budget.

Design Flexibility





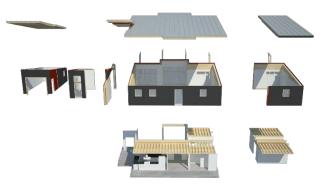




Xyla

Tradd

Värm



Zūm



A Better Way to Build

Montage = Combination of Disparate Elements that Forms or is Felt to Form a Whole, Unified, Singular Image

- Build time will be 20 days vs 100 260 days
- Off-Site Impact: 75% vs 10% to 30%
- Safe working conditions
- Consistent working conditions
- Good Jobs:
 - Discipline, Training, Skills
 - Empowerment; low turnover





A Better Standard of Cost & Finance

Cost cut; standards raised

- Architect-developed custom home design will be free
- Cost estimates will be accurate
- Advantaged financing available
- Higher standard at a price competitive with existing homes & new construction
- Total cost of ownership a fraction of competitive alternatives
- Home value increased with brand standard

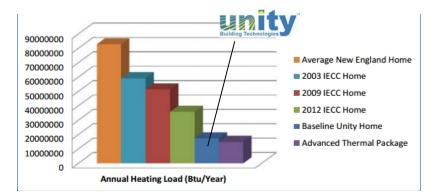


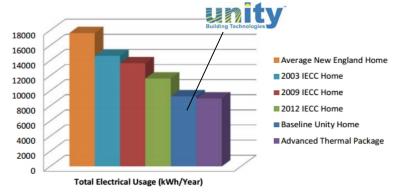
"This beautiful Tedd Benson (Unity) home ... "



A Better Standard for Energy

Optimized to highest home energy standard Air-Infiltration: < .6 @50Pa No fossil fuels required Net-zero capable Home can generate surplus energy





A Better Standard of Air Quality

- Organic materials
 - Choosing materials with fewest chemical additives
- Low VOC manufactured materials
 - Carefully researching for lowest indoor air impacts
- Constant ventilation for air-change and purification
 - Rigorous science of Indoor air quality
- Hypoallergenic home:
 - All materials Greenguard Certified
 - Added filtration

Unity: A New Class of Home

(a cathedral dressed down for the common person)

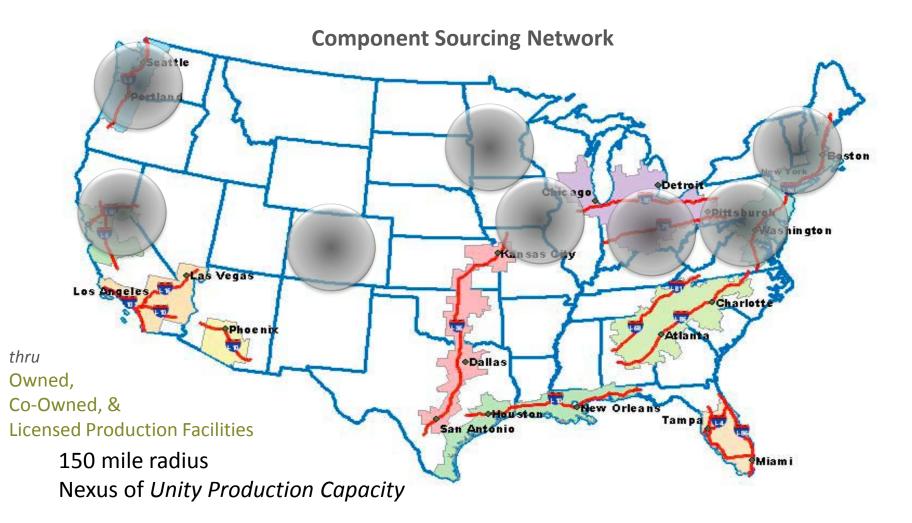
- Low defect rate
 - 10 yr structure & infrastructure guarantee
- Rugged, Secure, Safe
 - "hell for stout," Resilient, healthy
- Minimal maintenance
 - High standard material, equipment, and construction quality
- Home life expectancy 200-300 years
 - Community Legacy asset
- Systems continually upgraded and altered by homeowner
 - Plug & Play access
- Continuous home performance monitoring
 - Web connected

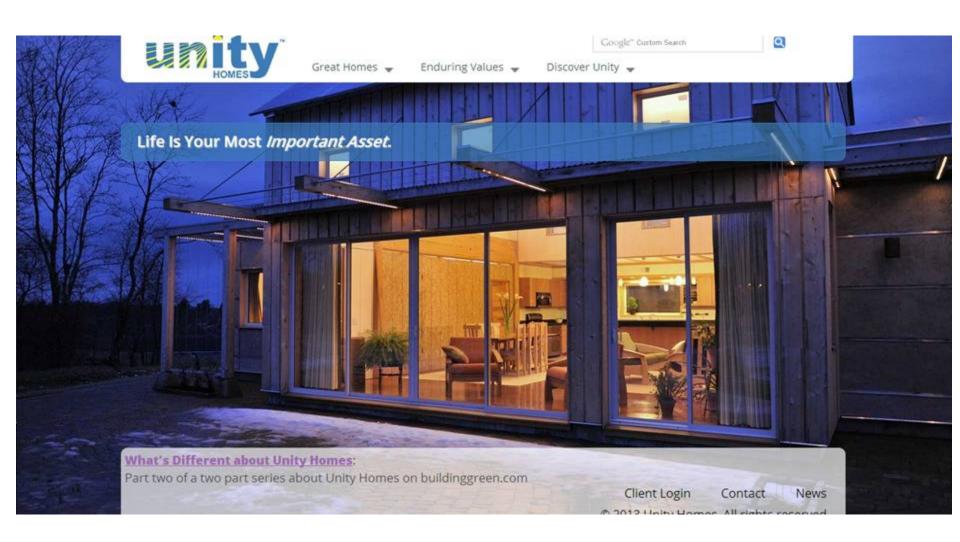
Beyond Proof of Production



Scaling Unity

Extending Geographic Reach, Deepening Market Penetration, Expanding Product & Services Portfolio





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Websites: unityhomes.com

bensonwood.com

The Pursuit: A Better Way to Build



Timberframe

Timeless, beautiful, durable
Future oriented: past inspired
Craft Ethos

Inherent discipline
Life-long learning

Cabinetmaking and building

Better work environment
Less on-site time
Fabricating off-site

Rekindling Ethos of a Noble Profession

Like health care and education, high quality homebuilding is essential to improving our collective living standard

The practice of homebuilding should be appropriately elevated to achieve higher standards



The Craft of Business

- •Good houses can only be built in a culture of discipline, training and pride
- •Higher expectations in skills, efficiency, values, integrity
- •High involvement
 - Experience, craft, knowledge trumps hierarchy



Our Story

In which I have amnesia about everything that was bad and hard over 41 years of blind perseverance





Born in Energy Crisis

Bensonwood--1973 Unity-2012



Timberframe--1975



Infill stud panelsTimberframeCabinetsDoors

12 days to raise timberframe





Timberframe--2004



BEF

- Timberframe
- Off-site Insulated wall panels,
- SIP roof panels
- OB floor panels
- Millwork: Cabinets, doors, stairs, trim, paneling, ceiling panels



15 days to complete insulated shell

Timberframe hybrid--2008



OSF

Timberframe Insulated, prefinished wall panels, Sips roof panels OB floor panels Bath modules Millwork: stairs, trim, paneling, ceiling panels



15 days to enclose



Guilford, CT-3 Days, last week

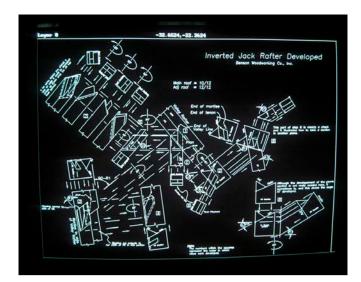
- Mortising Machine
- Software development
- Spline use and development of keyed beams



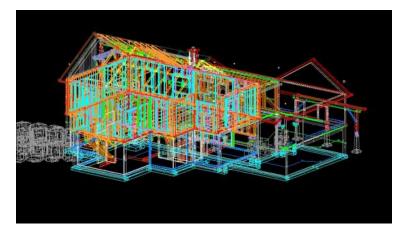




- Early implementation of 3D CAD software
- Use of advanced CNC machinery
- Development of Open-Built ®







1998-2008

- Off-site Manufacture of insulated walls systems
- JDA's with Huber International and DOW
- Partnership with MIT on Open-Prototype Initiative
 - openprototype.com





2006-2008

- Built LEED Platinum, Net-Zero UNITY
- Launched <u>3B Matrix</u> design/build system
- First Vermont Passive House



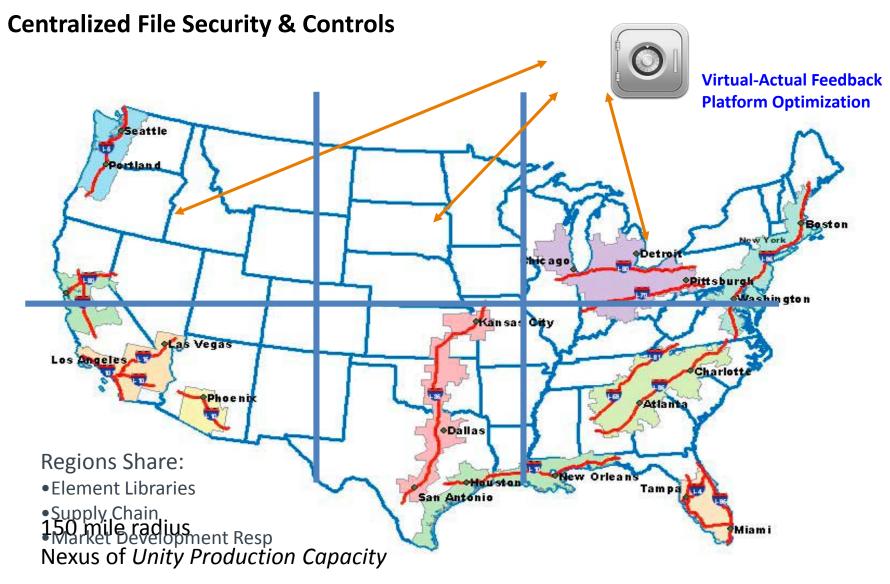


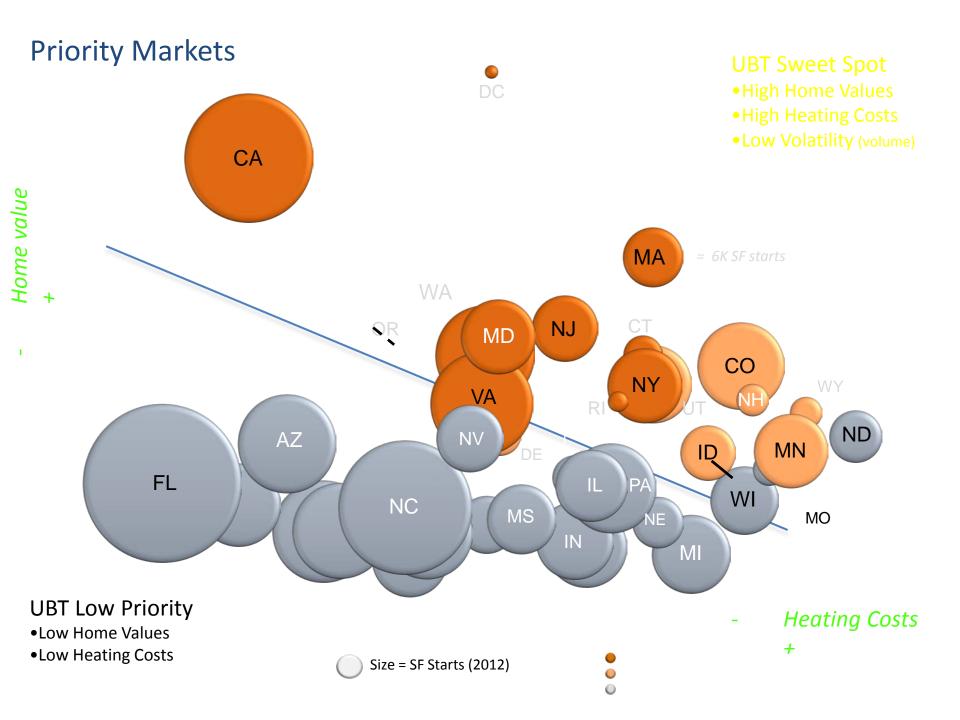


Black Box Production System & Regional Hubs



Distributed Production Network Serving High-Density Trade Areas





Montage buildings examples



Lyndonville, VT-4 Days, 2 wks ago



Guilford, CT-3 Days, last week

Small house, MA (netzero)



Data provided by owner:

Total electrical energy generated in first year: 11,535 kWH Total electrical energy used in first year: 4,832 kWH



Large house, ME







10 kW solar system

Estimated annual use for heating and cooling:

10,556 kWh

Annual production 2012:

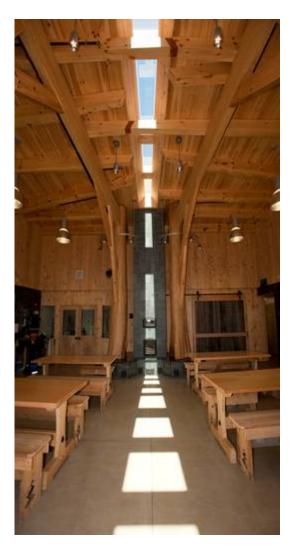
10,492 kWh

Annual production 2013: 9,852 kWh

School house, VT (netzero)



Month 2013	in kWh
January	1163.733
February	606.208
March	433.132
April	-211.666
Мау	-223.239
June	-675.952
July	-929.216
August	-522.811
September	-210.249
October	223.414
November	171.315
December	645.81
Running total	470.479



Data provided by owner:

Passivhaus, VT

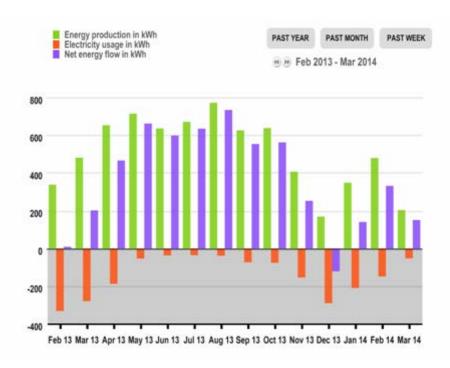
Annual HRV usage 2013: 366.8kWh

Annual other heat 2013: 379.5kWh





Studio, ME (net positive)



Data from: brightbuiltbarn.org





Educational facility, ME (netzero)







Data per submission to NESEA netzero award:

PV system: 45 kW

Predicted usage: 35,778 kWh

Actual use first year: 41,958 kWh

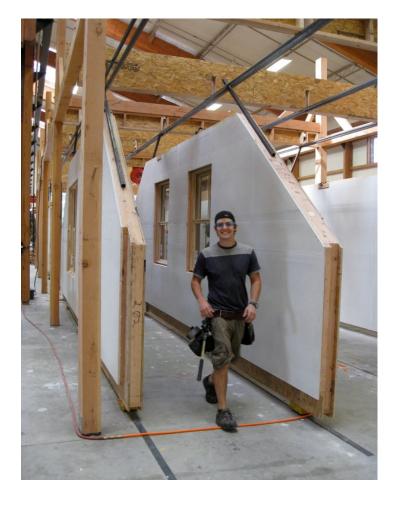
Actual production first year 49,924 kWh

Excess produced year 1:

7,966 kWh

Amherst, MA







Floor panel installation



Wall panel installation



Bathroom module







Roof panel installation









Open-Built Base Chase







Amherst complete



Weston House



Shop wall production



Site assembly



Cupola















